



2008-09 to 2010-11



2008-09 created drastically different budget numbers than in prior years

- Ending fund balance numbers and cash balances increased dramatically
 - Expected cuts to revenue limit funding did not occur American Recovery & Reinvestment Act (ARRA) dollars
 - Spending freezes enacted by most districts in response to mid-year cuts
 - Flexibility in Tier III programs
 - Sweeping restricted ending balances in Tier III to unrestricted

This has caused difficulty in gaining understanding and trust with staff, trustees, bargaining units, and the public



2008-09 State budget

Net revenue limit change of -2.63% Deficit factor of 7.844% Categorical programs placed in Tiers I, II, & III Deficit of 15.38% for Tier II & III programs 2009-10 State budget Net revenue limit change of -7.64% Deficit factor increased to 18.355% Categorical program deficit increased to 19.84% One-time revenue limit reduction of \$253/ADA



2010-11 State budget

- No Increase in revenue limit funding
 - Deficit factor reduced to 17.963% because of negative COLA
- Categorical programs placed in Tiers II & III maintain deficit of 19.84%
- Unrestricted revenue increases from prior-year due to elimination of one-time \$253/ADA in 2009-10

2011-12 State budget

No Increase in revenue limit funding Deficit factor increased to 19.754% Categorical programs placed in Tiers II & III maintain deficit of 19.84% Mid-year trigger cuts due to state revenues short of \$4 billion 50% of transportation (later converted to a per ADA cut) \$13 per ADA in revenue limit funding

Local Education Funding Impact



| State Revenue | Unaudited Actuals | | | |
|------------------------------|-------------------|---------------|---------------|---------------|
| | <u>07-08</u> | <u>08-09</u> | <u>09-10</u> | <u>10-11</u> |
| Bangor Elementary | 1,056,123 | 991,443 | 943,753 | 1,046,615 |
| Butte County Office of Ed | 29,152,351 | 28,256,144 | 24,634,973 | 23,574,013 |
| Biggs Unified | 5,771,958 | 5,381,657 | 4,937,676 | 4,944,443 |
| Chico Unified | 93,305,063 | 90,166,032 | 78,884,820 | 80,293,686 |
| Durham Unified | 8,692,413 | 8,149,599 | 7,495,593 | 7,315,727 |
| Feather Falls | 400,740 | 378,763 | 343,690 | 237,051 |
| Golden Feather | 1,594,232 | 1,527,883 | 1,177,102 | 1,606,826 |
| Gridley Unified | 15,004,757 | 15,019,785 | 13,835,727 | 14,258,990 |
| Manzanita Elementary | 1,955,769 | 1,922,018 | 1,683,538 | 1,888,812 |
| Oroville City Elementary | 20,260,806 | 18,956,012 | 16,313,085 | 16,899,331 |
| Oroville Union High School | 20,809,664 | 20,136,001 | 19,970,644 | 20,196,491 |
| Palermo Elementary | 10,047,054 | 9,527,791 | 8,505,708 | 8,942,387 |
| Paradise Unified | 34,636,677 | 32,309,165 | 27,536,076 | 26,104,499 |
| Pioneer Elementary | 1,212,235 | 1,128,632 | 895,849 | 883,420 |
| Thermalito Elementary | 10,928,764 | 10,496,167 | 9,291,764 | 9,422,086 |
| Totals | 254,828,606 | 244,347,092 | 216,449,998 | 217,614,379 |
| Year to Year Comparison | | -\$10,481,514 | -\$27,897,094 | \$1,164,381 |
| Cumulative Comparison | | -\$10,481,514 | -\$38,378,608 | -\$37,214,227 |
| County-wide ADA (P-2) | 32,157.77 | 31,641.64 | 29,658.16 | 29,629.23 |

Note: Source documents are SACS Unaudited Actuals 2007-08 through 2010-11



2011-12 State Budget

The most significant risks to the enacted 2011-12 State Budget were:

The state and national economies experienced unforeseeable events, which disrupted markets and slowed economic growth

Lawsuits prevented some of the expenditure reductions and funding shifts adopted by the Legislature

Savings in state programs did not materialize as budgeted, resulting in current-year operating deficiencies

ALL of the above occurred in 2011-12!

State revenues did not come in for 2011-12 as counted on in the Budget

Midyear cuts to schools were enacted:

50% of transportation funding – with disparate impact on local agencies (later converted to a per ADA cut and a corresponding increase in the deficit factor)

\$13 per ADA in revenue limit funding – much lower than the anticipated average of \$260 per ADA



Governor's May Revise Budget for 2012-13

- The 2012-13 state budget deficit was worse than anticipated
- More cuts to the non-Proposition 98 side of the budget
- For Proposition 98 programs, the Governor proposed:
 - Restoring all transportation funding (regular and special education) on an ongoing basis, but the per ADA cut increased from \$370 to \$441
 - **Other Proposition 98 "adjustments" or manipulations**
 - Otherwise, "flat funding" proposed for schools, but ONLY if the Governor's tax initiative passes
 - Big cuts if the tax initiative does not pass

The centerpiece of Governor Brown's 2012-13 Budget is "The Schools and Local Public Safety Protection Act of 2012," a tax initiative that will be on the November ballot

Establishes the "Education Protection Account" for revenues derived from temporary, five-year tax increases

Half-cent sales tax and income tax rate increases

Like local property tax revenues, EPA funds can be used for any educational purpose and count toward the Proposition 98 minimum guarantee

Reduces state General Fund contributions toward Proposition 98 dollar for dollar

Will buy down deferrals and increase cash availability in 2012-13

Governor's May Revise Budget for 2012-13

Contains automatic trigger reductions

May Revise trigger estimate is \$441 per ADA, up from \$370 per ADA in January

Governor Brown equated this reduction to eliminating three weeks of instruction from the school year

The cuts are linked to the failure of the proposed temporary tax increases, not general revenue shortfall

The cross year deferral buyout is rescinded and existing deferrals are maintained

The Governor's Budget assumes that new temporary taxes are approved by the voters for five years at the November 2012 ballot

The Budget also proposes severe additional reductions in funding for schools in the event that the tax initiative is not approved

This leaves schools in a position of needing at least two plans

Governor Brown's Proposal: Flat funding

Alternative: Trigger reduction

Districts should plan for both eventualities until the fate of the tax initiative is determined



What Has Happened Since May Revise?

- Both the Governor's and Munger's tax initiatives qualified for the November ballot
- Budget sent to the Governor by June 15th "on time"
- Reduction in instructional days expands if trigger is pulled
 - Initially a maximum of 15 days across 2012-13 and 2013-14 (20 days total)
 - Now districts are allowed to reduce to 160 days in BOTH 2012-13 and 2013-14
- Mid-year trigger cut grew from \$441 to \$457.47 per ADA
- Other budget details continue to emerge each day



BCOE 2012-13 Original Budget Guidance

BCOE 2012-13 Original Budget Guidance



"With Trigger"

- 2012-13: Include ongoing \$441/ADA RL reduction and zero RL COLA
- 2013-14: Include ongoing \$441/ADA RL reduction and negotiable items NOT allowed
- 2014-15: Include ongoing \$441/ADA RL reduction, CSR flexibility and negotiable items allowed

"Without Trigger"

- 2012-13: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves and zero RL COLA
- 2013-14: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves and negotiable items NOT allowed
- 2014-15: Include plan that addresses potential ongoing \$441/ADA RL reduction, if negative fund balance/short of reserves, CSR flexibility and negotiable items allowed



Budget and Cash Flow 101



Budgets are projections of spending priorities Budgets are "living documents" and will change regularly Budget assumptions are key to understanding the numbers Understanding Multi-Year Projections (MYP's) are essential Understanding your district's cash flow projection is important

There is a difference between cash management and cash insolvency Budgets Are More Difficult to Manage Today Than Ever

Budget and Cash Flow 101

Fund Balance vs Cash

| | Fund Balance | | Cash |
|----------------------------|----------------|---------------|--|
| | Source is Fina | ncial Reports | Source is County Treasury (Bank) |
| Revenue | 1,000,000 | | |
| Accounts Receivable | | 250,000 | |
| | | | 750,000 |
| Expenses | 800,000 | | |
| Accounts Payable | | 100,000 | |
| | | | 700,000 |
| Net Change in Fund Balance | 200,000 | | 50,000 |

Fund Balance – "Promised Dollars" Cash – Actual Dollars in the Bank

Impact of Cash Deferrals on BUSD



2008-09

Apportionment delays and implementation of intra-year deferrals 2009-10

New 5-5-9 apportionment schedule adopted

Additional intra-year deferral

Cross-year deferrals equal 20%

2010-11

Additional intra-year deferral and cross-year deferral Cross-year deferrals equal 15%

2011-12

Cross-year deferrals equal 26% 2012-13

Governor's proposal includes buying down deferrals Cross-year deferral assumed to be less if tax proposal passes



Final Thoughts



Great uncertainty remains, despite an on time state budget Two tax initiatives on November ballot **Proposition 98 manipulations continue** Governor's interest in a different funding methodology National and state economic volatility Addressing deficit spending with an ongoing per ADA cut Tax Revenue Anticipation Notes (TRANs) are most likely needed by most districts in 2012-13 if tax initiative fails

Biggs Unified School District



Questions?